

**BARBICAN CENTRE BOARD**  
**Wednesday, 23 July 2014**

Minutes of the meeting of the Barbican Centre Board held at Guildhall, EC2 on  
Wednesday, 23 July 2014 at 10.30 am

**Present**

**Members:**

Deputy John Tomlinson (Chairman)	Trevor Phillips (External Member)
Deputy Catherine McGuinness (Deputy Chairman)	Judith Pleasance
Lucy Frew	Deputy Richard Regan
Tom Hoffman	Keith Salway (External Member)
Roly Keating (External Member)	Deputy Dr Giles Shilson
Jeremy Mayhew	Jeremy Simons
Brian McMaster (External Member)	Alderman David Graves (Ex-Officio Member)
Wendy Mead	Christopher Purvis (Ex-Officio Member)
Cllr Guy Nicholson (External Member)	Vivienne Littlechild (Ex-Officio Member)

**In Attendance**

**Officers:**

Julie Mayer	Town Clerk's Department
Matthew Pitt	Town Clerk's Department
Niki Cornwell	Chamberlain's Department
Alexandra Bentley	City Surveyor's Department
Sir Nicholas Kenyon	Managing Director, The Barbican Centre
Michael Dick	Barbican Centre Board
Sandeep Dwesar	Barbican Centre
Steve Eddy	Barbican Centre
Sean Gregory	Barbican Centre
Louise Jeffreys	Barbican Centre
Leonora Thomson	Barbican Centre
Jim Turner	Barbican Centre
Emma Kane	Chairman, Development Trust

1. **APOLOGIES**  
There were no apologies for absence.
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN  
RESPECT OF ITEMS ON THE AGENDA**  
There were no declarations.
3. **MINUTES**

**RESOLVED, that:**

The public minutes and non-public summary of the meeting held on 21 May 2014 be approved.

### 3.1 **Minutes of the Finance Committee**

**RESOLVED, that:**

The draft public minutes and non-public summary of the Finance Committee of the Barbican Centre Board meeting held on 8 July 2014 be noted.

### 3.2 **Minutes of the Risk Committee**

**RESOLVED, that:**

The draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 10 June 2014 be noted.

## 4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Members received a report of the Managing Director, Barbican Centre, which comprised updates from the Barbican's Directors. During the discussion and debate, the following matters were raised/noted:

1. In respect of Exhibition Hall 2 (EX2), the Directors had recently attended a productive meeting and presentation with the Architects who conducted the feasibility study. Members noted that both EX1 and 2 were in the committee cycle and the Board would receive a presentation in September 2014.
2. A meeting with the Chamberlain on the Service Based Reviews (SBR) had been positive and, from initial indications, the proposed savings were achievable. Further enquiries would be made at stage 2 of the process and the full set of proposals would be presented to the Policy and Resources Committee in September.
3. 'Boyhood' would be released shortly and this was expected to improve ticket sales at the Cinema.
4. All customer service staff were receiving 'Inspiring Experiences' training.
5. Signing of the Web Contract was imminent.
6. Given that 'Momentum' was a paying event at the Curve, Members asked whether this indicated a change of policy. Officers explained that this was not currently the intention but the suggestion could be evaluated after the event.
7. It was noted that 'Kiss and Cry' had a very mixed audience; officers advised that audiences were surveyed after performances and the marketing team work regularly with previous patrons.

**RESOLVED, that:**

The Directors report be noted.

5. **BARBICAN AREA STRATEGY UPDATE**

Members received a presentation from the Director of the Built Environment in respect of the Barbican Area Strategy. Members commended officers' skill and innovation in this project and particularly welcomed the pedestrian friendly street scape. The Managing Director also commended the Strategy as it would address the Centre's unique requirements and compliment the work of the Cultural Hub.

Whilst Members were invited to contact the Director of the Built Environment outside of the meeting, should they have further queries, the Board would receive regular updates on the Strategy.

6. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

A Member suggested that a comment in a press release about government cuts could be perceived as political. Officers apologised and stressed that the intention had been to highlight a consequence. However, they would be mindful of any similar misinterpretations in the future.

7. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no items of urgent business.

8. **EXCLUSION OF THE PUBLIC**

**RESOLVED – That** under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

**Item Nos.**

**Paragraph No.**

9 - 20

3

9. **NON-PUBLIC MINUTES**

**RESOLVED, that:**

The non-public minutes of the meeting held on 21 May be approved.

9.1 **Non Public Minutes of the Finance Committee**

**RESOLVED, that:**

The draft non-public minutes of the Finance Committee of the Barbican Centre Board meeting held on 8 July 2014 be approved.

9.2 **Non Public Minutes of the Risk Committee**

**RESOLVED, that:**

The draft non-public minutes of the Risk Committee of the Barbican Centre Board meeting held on 10 June 2014 be approved.

10. **OUTSTANDING ACTIONS OF THE BOARD**

The Committee noted the outstanding actions list.

11. **CREATIVE LEARNING STRATEGY**  
Members received a report of the Director of Creative Learning.
12. **HR REPORT**  
Members received a report of the Head of HR, which set out the staffing structure of the Barbican Centre and highlighted the key HR issues.
13. **DEVELOPMENT REPORT**  
Members received a report of the Head of Development.
14. **BUSINESS REVIEW**  
The Board received the Business Review in respect of the 2014/14 Period 2 Accounts as at 1<sup>st</sup> June 2014.  
  
*At 12.25, Members agreed to suspend standing orders in order to conclude the business on the agenda.*
15. **CAPITAL CAP ANNUAL REPORT 2014**  
Members received a report of the Managing Director of the Barbican Centre, which presented the Capital Cap Annual Report (2013/14).
16. **BARBICAN FIRE ALARM REPLACEMENT - GATEWAY 5 - AUTHORITY TO START WORK**  
The Board considered a report of the Managing Director, Barbican Centre, which sought to replace the Barbican's fire alarm.
17. **REPLACEMENT OF LIGHTING, SMALL POWER AND DISTRIBUTION BOARDS**  
The Board received a report of the Director of Operations and Buildings, which sought to replace the lighting, small power and distribution boards.
18. **RISK UPDATE**  
The Director of Operations was heard in respect of Risk Management.
19. **QUESTIONS RELATING TO THE WORK OF THE BOARD**  
A Member pointed out that a reference in a recent press notice to cuts in arts funding might well be seen as political and it was not appropriate for officers to make political comments. Officers said they totally understood that political comments should not be made and this had certainly not been their intention. They undertook to take extra care in future.
20. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**  
There were no items of urgent business.

**The meeting ended at 1.00 pm**

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Chairman

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